



DEPARTMENT OF THE ARMY

WASHINGTON DC 20310

AUG 14 2003

The Honorable Henry A. Waxman
United States House of Representatives
Washington, D.C. 20510

Dear Representative Waxman:

Thank you for your letter concerning the Army's Logistics Civil Augmentation Program (LOGCAP) and the current LOGCAP contract.

LOGCAP is an Army program that uses civilian contractors to provide Combat Support and Combat Service Support augmentation to commanders, primarily during contingency operations, throughout the full range of military operations (to include reconstitution and replenishment), and at a reasonable cost. Secondarily, this contract supports deployments, site preparation, set preparation, module operation and maintenance, and redeployment and transportation requirements for the Army's Force Provider units. The Army has used LOGCAP to support other military services, coalition or multinational forces, and other governmental and non-governmental agencies.

The LOGCAP contract was awarded competitively on December 14, 2001, following an extensive source selection process. Three qualified offerors, (Raytheon Technical Services Inc., DynCorp International, and Kellogg Brown & Root Services, Inc.), submitted proposals. Award was made on a best value basis after evaluating the technical and management proposals, past performance, proposed cost, and fee structure.

The LOGCAP contract has been a responsive means for providing critical support to the soldiers deployed during Operation Enduring Freedom (OEF) and Operation Iraqi Freedom (OIF). LOGCAP has provided base camp support that includes billeting, food services, laundries, latrines, and morale, welfare and recreation facilities. These services directly improve the quality of life for our deployed troops. As you know, the LOGCAP contract is also providing support services to the Coalition Provisional Authority and the Defense Intelligence Agency/Iraqi Survey Group.

I have enclosed a spreadsheet and further detailed information that corresponds to each of your specific questions.

I trust that this information will be helpful.

Sincerely,

R. L. Brownlee
Acting Secretary of the Army

Enclosure

SUBJECT: Iraqi Contract Questions and Answers

QUESTION 1: With respect to each task order or other action issued to Kellogg Brown & Root (KBR) under the current LOGCAP contract, please provide a description of the work performed by KBR.

The attached spreadsheet provides a description of the work performed by KBR under each task order that has been issued to date.

QUESTION 2: With respect to each task order or action, please provide an explanation of whether the Army considered either competitively bidding the action or performing the work itself before issuing the task order or action to KBR. If the Army did not consider these alternatives, please explain why.

LOGCAP is an Army program that provides contracted support on short notice to commanders in the field. Its primary use is when there is insufficient time to request competitive bids or offers. It is a contingency program that is not intended to be the exclusive means of logistics support. It is for use after all other means of accomplishing the mission have been considered.

Generally, under LOGCAP, any task order with a planned performance period in excess of 18 months is competitively awarded. Task orders of a shorter duration are not competed, in part because the basic contract (under which task orders are issued) was awarded competitively.

Although LOGCAP is being used to support OIF, it is by no means the only contract vehicle that is used to accomplish mission objectives. Prior to any funding being set against a particular task order or action, the task order is staffed through the U.S. Army Central Command's (ARCENT) Principal Assistant Responsible for Contracting (PARC) office in the form of a Coalition Acquisition Review Board or Joint Acquisition Review Board, whose job is to determine if the use of LOGCAP is in the best interest of the Government. All current LOGCAP task orders have gone through the ARCENT PARC and have been approved by the command.

QUESTION 3: With respect to each such task order or action, please provide a description of the terms under which KBR is being paid, such as whether the company is being paid on a fixed-price or cost reimbursable basis. If a task order or action is being paid under a cost-reimbursement contract, please identify the specific contract type and provide a detailed description of the contract terms.

Task Orders issued under the LOGCAP contract are a variety of types: Firm Fixed Price, Cost Plus Award Fee, and/or Cost Plus Fixed Fee. The attached spreadsheet of LOGCAP Task Orders reflects the type of each Order. The LOGCAP contract has a fee pool of three percent that is designed to provide incentive for the

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contractor to meet performance goals and control costs. The contractor receives a base fee of one percent and an award fee of up to two percent, for a maximum fee of three percent.

This percentage was bid by KBR as part of the original competition. For an individual task order, the parties negotiate what they believe the work should cost, and once that is determined, the fixed amount of award fee pool of three percent of estimated costs is established.

As more fully explained in the reply to question 4, various Government personnel monitor the contractor's performance. The contractor earns all, some, or none of the award fee depending on how well it performs, and how well it controls costs. If performance is poor, or if costs exceed the negotiated estimate, the contractor receives a smaller percentage of the fee pool.

QUESTION 4: Please describe the procedures, if any, that the Army has imposed under the LOGCAP contract to prevent cost overruns, such as those identified by the General Accounting Office in 1997.

The following Cost Control Measures have been put in place:

- a. To ensure contractor compliance, the Army provides continuous, on-ground, contract oversight. On all Task Orders in support of operations, the Procuring Contracting Officer (PCO), delegates responsibility to an on-site Administrative Contracting Officer (ACO), an experienced acquisition officer working for the Defense Contract Management Agency (DCMA), to provide daily oversight and direction to the contractor. The ACO, along with other on-site government personnel (e.g., Quality Assurance Specialists and Property Administrators), monitors the contractor's performance. An ACO is assigned to and co-located with the contractor at the supported site. The ACO is the contractor's single point of contact for all contract administration requirements under the task order. The oversight functions include, but are not limited to: a variety of cost control measures to include approval of contractor requisitions as outlined in the task order; review of invoices; ensuring personnel manning requirements are met; ensuring efficient use of contractor personnel; ensuring that the contractor is compliant with the level of effort necessary; property administration surveillance; and ensuring the contractor is compliant with the quality assurance requirements.
- b. The ACOs approve all the contractor requisitions (purchase requests) that exceed specified dollar thresholds. For the purpose of purchasing supplies/non-durable goods, the contractor obtains approval from the on-site ACO for those items exceeding the micropurchase threshold of \$2,500.00 on either a unit or cumulative effort. For the purpose of purchasing equipment/durable goods, the contractor obtains approval from the on-site ACO for those items that exceed a unit cost of \$10,000.00, or cumulative cost of \$25,000.00, and Lease Agreements

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over \$50,000.00. Before approving a requisition, the ACO verifies that the goods are not available as Government Furnished Material, Equipment or Property.

Additionally, in instances when larger quantities will yield lower unit prices, requisitions can be combined with procurements being accomplished by a contingency contracting officer assigned to the unit on the ground.

- c. We have authorized the contractor, KBR, to purchase goods and services via Government sources, such as the GSA, in order to take advantage of government established prices.
- d. We have established Department of Defense Activity Address Code (DODAAC) accounts for KBR. This allows KBR to purchase supplies through the Federal Supply System.
- e. We have requested and received "Assist Audits" from the Defense Contract Audit Agency (DCAA). Additionally, we have requested and placed auditors from DCAA on-site to monitor and advise our on-ground staff during contract performance.
- f. We have deployed members of the LOGCAP Support Unit (LSU) forward to assist in planning, contract coordination, and education of the customer on the use of LOGCAP. This mobilized reserve unit is made up of 66 Army Reserve soldiers with specialties in logistics, engineering, supply, transportation and ordnance. The LSU provides additional support to the combatant commander in translating requirements into effective and efficient statements of work.
- g. Headquarters, Army Field Support Command has held joint training sessions with the deploying DCMA contract administration personnel, the deploying LSU officers, the LOGCAP Program Management Office and the PCOs. These sessions are designed to provide program continuity for ACOs, establish clear roles and responsibilities and explore ways to improve the contract oversight process, based upon lessons learned.
- h. The Procurement Contracting Office conducts start of work meetings, and periodic on-site program reviews for each task order. During these reviews the customer, ACO, PCO, LSU officer and KBR meet to review progress and address any performance issues. PCOs are on the ground in Iraq and in Kuwait performing these mission-critical actions.

QUESTION 5: Please provide information on any task order or other action under the LOGCAP contract that was effective after April 10, 2003, or otherwise not identified in the spreadsheet previously provided.

The attached spreadsheet shows all task orders that have been awarded to date. It also includes a brief description of each of the Task Orders.

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ADDITIONAL QUESTION: To provide a frame of reference for the contract with Halliburton, I would also like a brief description of the task orders and other actions issued to DynCorp under the previous LOGCAP contract, which ran from 1997 until 2001, as well as a description of the payment terms under that contract.

DynCorp under the former LOGCAP contract, completed the following task orders or actions:

1. PACOM: Operations in East Timor
2. SOUTHCOM:
 - a. Panama Retrograde
 - b. Key West/Panama Joint Interagency
 - c. Task Force East Operations
 - d. Haiti Medical Service Support – Secretary of State
 - e. Force Provider Support
 - f. Aviation Support – Colombia
3. CONUS
 - a. U. S. Army Force Provider Support – Fort Polk, LA
 - b. CONUS & Overseas Ammunition Outloads - Planning
4. U. S. Army Europe – Balkans
 - a. Army Oil Analysis Labs
 - b. Test Measurement and Diagnostic Equipment Lab Support
5. World Wide Management Plan and Area Plans

The payment terms were based on:

1. Firm Fixed Price for plans development.
2. Cost Plus Fixed Fee for participation in training exercises.
3. Cost Plus Award Fee for contingency events.

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Brown Root Services (BRS)
DAAA09-02-D-0007

Action	Customer Description	Effective Date	Obligated Value	Obligated Value	Obligated Value
	PM LOGCAP-PLANS	Operation Enduring Freedom	Operation Iraqi Freedom	Other LOGCAP Task Orders	
1.0. 0001	Update the LOGCAP Worldwide Management & Staffing Plan (WMSP); Establish and maintain a Program Management Office (PMO) at the contractor's facilities not to exceed 3 manyears of effort; and Establish and Maintain a Worldwide Vendor Database	21-Dec-01		\$858,446.00	
	PM LOGCAP-PLANS				
1.0. 0002	Award CLIN 0008 (Travel) - Allows for KBR personnel to travel to varied locations in support of their contractual obligations.	14-Jan-02		\$45,000.00	
	HQ, CFLCC				
1.0. 0003	Site Visit to Afghanistan/Uzbekistan - A pre-deployment site survey (PDSS) to plan and coordinate for stated mission.	19-Feb-02		\$24,070.88	
	EUCOM				
1.0. 0004	Site Visit to Eastern Europe (Republic of Georgia) - A PDSS to plan and coordinate for stated mission.	6-Mar-02		\$43,061.51	
	MARFORPAC				
1.0. 0005	Consequence MGMT Plan - Prepare Plan and validate the Plan by conducting and participating in an EXERCISE.	29-Mar-02		\$211,000.00	
	CJTF180-CJ8K2				
1.0. 0006	Uzbekistan-Base Camp Operations - The set-up and operation of all housing and logistics to sustain task force personnel.	19-Apr-02		\$18,717,000.00	
1.0. 0007	Republic of Georgia -Phase II: Train Georgian Troops	17-May-02		\$1,892,323.00	
	PM LOGCAP-PLANS				
1.0. 0008	LOGCAP Integrator to support Combined Arms Support Command (CASSCOM) at CSSSBL (Combat Service Support Battle Lab), Ft Lee, VA	1-Jun-02		\$144,932.00	
	CJTF180-CJ8K2				
1.0. 0009	Uzbekistan SeaHUTs (Southeast Asia Huts) - The construction of Temporary Housing Structures for task force personnel.	31-May-02		\$3,998,830.00	
	EUCOM				
1.0. 0010	Georgia - Phase III: Train Georgian Troops	21-Jun-02		\$11,284,866.00	
	PM LOGCAP-PLANS				
1.0. 0011	Logistics Support Element (LSE) Contingency Support Plan Update	15-Aug-02		\$60,519.00	
	FORSCOM				
1.0. 0012	LOGCAP Integrator assigned to support I Corps G-4 at Fort Lewis, WA	15-Aug-02		\$130,465.00	

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I.O. 0013	CJTF-180-CJ8K2 Bagram AFB Base Camp Operations - The set-up and operation of all housing and logistics to sustain task force personnel.	19-Aug-02	\$38,800,000.00	-	-
I.O. 0014	CJTF-180-CJ8K2 Kandahar-Base Camp Operations - The set-up and operation of all housing and logistics to sustain task force personnel.	29-Sep-02	\$13,388,113.00		

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Action	Customer Description	Effective Date	Obligated Value	Obligated	Obligated Value
.O. 0015	MARCENT, Djibouti Djibouti-Base Camp Operations - The set-up and operation of all housing and logistics to sustain task force personnel.	23-Aug-02	\$28,000,000.00		
.O. 0016	PM LOGCAP-PLANS Force Provider - Ft. Polk Transition - The fulltime operation, training, and maintenance of the Force Provider Module at Ft Polk, LA	26-Aug-02		\$539,991.73	
.O. 0017	XVIII ABN CORP & FT. BRAGG, NC Multinational Force and Observers (MFO) Site Visit - A PDSS to plan and coordinate for stated mission.	17-Oct-02		\$19,423.00	
.O. 0018	PM LOGCAP-PLANS Ammo Outload Plan in support of Ammunition Plans assigned to the Joint Munitions Command-Rock Island, IL	27-Sep-02		\$129,386.00	
.O. 0019	PM LOGCAP-PLANS Force Provider Plan Update	30-Sep-02		\$67,209.00	
.O. 0020	PM LOGCAP-PLANS Internee/Resettlement Camp Plan Update	27-Sep-02		\$69,823.00	
.O. 0021	PM LOGCAP-PLANS StrykerBrigade Combat Team Support Plan Update	27-Sep-02		\$59,128.00	
.O. 0022	PM LOGCAP-PLANS Region 27 Plan Update	27-Sep-02		\$70,200.00	
.O. 0023	PM LOGCAP-PLANS Inland Petroleum Distribution System (IPDS) Plan Update	27-Sep-02		\$58,148.00	
.O. 0024	HQ, CFLCC Site visit - Kuwait - A PDSS to plan and coordinate for stated mission.	18-Sep-02	\$14,923.00		
.O. 0025		Not Used			\$0.00
.O. 0026	EUCOM Eastern Europe/Turkey-Site Visit/Planners/Planning Cell - A PDSS to plan and coordinate for stated mission; assigned LOGCAP Planners to USAREUR-G4; and establish Planning Cell at contractor's site in Houston, TX	25-Sep-02		\$685,745.00	
.O. 0027	HQ, CFLCC Arifjan-Base Camp Operations - The set-up and operation of all housing and logistics to sustain task force personnel.	10-Oct-02		\$36,900,000.00	

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	FOREIGN MILITARY SALES (FMS)	Operation Enduring Freedom		Operation Iraqi Freedom	Other LOGCAP Task Orders
I.O. 0028	Republic of Georgia - Phase III B-E Train Georgian Troops	18-Oct-02		\$11,880,706.00	-

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Action	Customer Description	Effective Date	Obligated Value	Obligated	Obligated Value
.0. 0029	HQ, CFLCC LOGCAP Integrator assigned to CFLCC in South West Asia (SWA) in support of the contingency operations.	28-Sep-02		Operation Iraqi Freedom	Other LOGCAP Task Orders
.0. 0030	PM LOGCAP-PLANS Event Plan Conversions	30-Sep-02			
.0. 0031	OFFICE OF SECRETARY OF DEFENSE Iraqi Oil Field PLAN - Classified SOW	15-Nov-02			
.0. 0032	PM LOGCAP-PLANS Contract Year 2-Update the LOGCAP Worldwide Management & Staffing Plan (WMSP); Establish and maintain a Program Management Office (PMO) at the contractor's facilities not to exceed 3 manyears of effort; and Establish and Maintain a Worldwide Vendor Database	13-Dec-02			\$608,413.00
.0. 0033	HQ, CFLCC Jordan-Base Camp Operations - The set-up and operation of all housing and logistics to sustain task force personnel.	24-Dec-02			\$39,343,225.00
.0. 0034	HQ, CFLCC Base Camp Operations @ the Sea Port of Debarcation (SPOD) in Kuwait - The set-up and operation of all housing and logistics to sustain task force personnel.	30-Dec-02			\$30,000,000.00
.0. 0035	HQ, CFLCC Site 5 B-1, Kuwait Battiparks (DFAC, MWR, Laundry Services) - The set-up and operation of stated logistics to sustain task force personnel.	8-Jan-03			\$10,000,000.00
.0. 0036	HQ, CFLCC Base Camp Operations @ Airport of Debarcation (APOD) in Kuwait - The set-up and operation of all housing and logistics to sustain task force personnel.	6-Jan-03			\$105,000,000.00
.0. 0037	NOT USED				\$0.00
.0. 0038	HQ, CFLCC Sites 5 J-O, Kuwait Battiparks (limited Base Camp Services) - The set-up and operation of designated logistics to sustain task force personnel.	6-Feb-03			\$15,000,000.00
.0. 0039	EUCOM Turkey - ADVANCE Party - A PDSS to plan and coordinate for stated mission.	29-Jan-03			\$190,275.00
.0. 0040	EUCOM Turkey-Logistical Supply Line Services and Locations - The set-up and operation of all housing and logistics to sustain task force personnel.	31-Jan-03			\$60,000,000.00

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Action	Customer Description	Effective Date	Obligated Value	Obligated Value	Obligated Value
	HQ, CFLCC	Operation Enduring Freedom	Operation Iraqi Freedom	Other LOGCAP Task Orders	-
O. 0041	Site 5P -Coalition (British) Life Support (Base Camp Operations) - A PDSS to plan and coordinate for stated mission.	10-Feb-03	\$2,108,893.00		

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Action	Customer Description	Effective Date	Obligated Value	Obligated Value	Obligated Value
.O. 0042	OFFICE OF SECRETARY OF DEFENSE Pre-Position Equipment & Personnel /Iradi Oil Field Response Teams (Classified SOW-OSD)	14-Feb-03	Operation Enduring Freedom	Operation Iraqi Freedom	Other LOGCAP Task Orders
.O. 0043	HQ, CFLCC Theater Transportation Mission-Logistic Supply Line Operations North from Kuwait into Iraq.	21-Feb-03		\$37,500,000.00	
.O. 0044	OFFICE OF SECRETARY OF DEFENSE Office of Reconstruction & Humanitarian Assistance (ORHA)-OSD; Life Support Services - The providing of Life Support Services to OSD personnel who were/are charged with monitoring and managing the execution of the ORHA/OCPA mission.	6-Mar-03		\$92,000,000.00	
.O. 0045	HQ, CFLCC Logistics Support Element in SWA - Life Support Services for the AMC-Forward/LSE SWA Office. The set-up and operation of all housing and logistics to sustain task force personnel.	31-Jan-03		\$2,479,795.00	
.O. 0046	HQ, CFLCC Enemy Prisoner of War (EPW) Camps - The constructing and managing of EPW base camps...not, however, the guarding of EPWs.	22-Mar-03		\$25,000,000.00	
.O. 0047	CJTF180-C-JBK2 Site 1 - Year 2 Base Operations, ARCENT Force Provider - The second year of Task Order 0006.	18-Apr-03	\$2,864,328.00		
.O. 0048	HQ, CFLCC Vehicle Repair Services	1-Apr-03		\$1,887,453.00	
.O. 0049	HQ, CFLCC Enemy Prisoner of War (EPW) Camps - The constructing and managing of EPW base camps...not, however, the guarding of EPWs.	29-Mar-03		\$3,211,000.00	
.O. 0050	HQ, CFLCC Bulk Fuel Mission	1-Apr-03		\$2,000,000.00	
.O. 0051	MARCENT, Djibouti Djibouti SWA/Huts (Southwest Asia Huts) - The construction of Temporary Housing Structures for task force personnel.	6-Apr-03		\$304,230.00	
.O. 0052	CECOM Transportation/Motor Pool Operations f/CECOM	10-Apr-03			\$44,088.00
.O. 0053	CTKF180-C-JBK2 Life Support Services at the Algani Water Works Site - The providing of Life Support Services of task force personnel at the Alghani Waterworks location.	17-Apr-03		\$10,000,000.00	
.O. 0054	HQ, CFLCC Life Support Services at Forward Operating Base (FOB) 195 Site in Afghanistan	7-May-03		\$3,500,000.00	

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	PM LOGCAP-PLANS	C/TYPE
T.O. 0001	Update the LOGCAP Worldwide Management & Staffing Plan (WMSP); Establish and maintain a Program Management Office (PMO) at the contractor's facilities not to exceed 3 manyears of effort; and Establish and Maintain a Worldwide Vendor Database FFP	
	PM LOGCAP-PLANS	
T.O. 0002	Award CLIN 0008 (Travel) - Allows for KBR personnel to travel to varied locations in support of their contractual obligations.	COST
	HQ, CFLCC	
T.O. 0003	Site Visit to Afghanistan/Uzbekistan - A pre-deployment site survey (PDSS) to plan and coordinate for stated mission.	CPFF
	EUCOM	
T.O. 0004	Site Visit to Eastern Europe (Republic of Georgia) - A PDSS to plan and coordinate for stated mission.	CPFF
	MARFORPAC	
T.O. 0005	Consequence MGMT Plan - Prepare Plan and validate the Plan by conducting and participating in an EXERCISE.	CPFF
	CJTF180-CJ8K2	
T.O. 0006	Uzbekistan-Base Camp Operations - The set-up and operation of all housing and logistics to sustain task force personnel.	CPAF
	EUCOM	
T.O. 0007	Republic of Georgia -Phase II, Train Georgian Troops	CPFF
	PM LOGCAP-PLANS	
T.O. 0008	LOGCAP Integrator to support Combined Arms Support Command (CASCOM) at CSSBL (Combat Service Support Battle Lab), Ft Lee, VA	FFP
	CJTF180-CJ8K2	
T.O. 0009	Uzbekistan SeaHUTs (Southeast Asia Huts) - The construction of Temporary Housing Structures for task force personnel.	CPAF
	EUCOM	
T.O. 0010	Georgia - Phase IIIa, Train Georgian Troops	CPAF
	PM LOGCAP-PLANS	
T.O. 0011	Logistics Support Element (LSE) Contingency Support Plan Update	FFP
	FORSCOM	
T.O. 0012	LOGCAP Integrator assigned to support I Corps G-4 at Fort Lewis, WA	FFP

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Action	Customer	Description	Contract
			Type
T.O. 0013	CJTF180-CJ8K2	Bagram AFB-Base Camp Operations - The set-up and operation of all housing and logistics to sustain task force personnel.	C/TYPE CPAF
T.O. 0014	CJTF180-CJ8K2	Kandahar-Base Camp Operations - The set-up and operation of all housing and logistics to sustain task force personnel.	CPAF

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T.O. 0015	MARCENT, Djibouti	Djibouti-Base Camp Operations - The set-up and operation of all housing and logistics to sustain task force personnel.	C/TYPE CPAF
T.O. 0016	FM LOGCAP-PLANS	Force Provider - Ft. Polk Transition - The fulltime operation, training, and maintenance of the Force Provider Module at Ft. Polk, LA	CPFF
T.O. 0017	XVIII ABN CORP & FT. BRAGG, NC	Multinational Force and Observers (MFO) Site Visit - A PDSS to plan and coordinate for stated mission.	CPFF
T.O. 0018	FM LOGCAP-PLANS	Ammo Outload Plan in support of Ammunition Plants assigned to the Joint Munitions Command-Rock Island, IL	FFP
T.O. 0019	FM LOGCAP-PLANS	Force Provider Plan Update	FFP
T.O. 0020	FM LOGCAP-PLANS	Internee/Resettlement Camp Plan Update	FFP
T.O. 0021	FM LOGCAP-PLANS	Stryker Brigade Combat Team Support Plan Update	FFP
T.O. 0022	FM LOGCAP-PLANS	Region 27 Plan Update	FFP
T.O. 0023	FM LOGCAP-PLANS	Inland Petroleum Distribution System (IPDS) Plan Update	FFP
T.O. 0024	HQ, CFLCC	Site visit - Kuwait - A PDSS to plan and coordinate for stated mission.	CPFF
T.O. 0025		Not Used	N/A
T.O. 0026	EUCOM	Eastern Europe/Turkey-Site Visit/Planners/Planning Cell - A PDSS to plan and coordinate for stated mission; assigned LOGCAP Planners to USAREUR-G4; and establish Planning Cell at contractor's site in Houston, TX	CPFF
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T.O. 0029	HQ, CFLCC LOGCAP Integrator assigned to CFLCC in South West Asia (SWA) in support of the contingency operations.	C/TYPE FFP
T.O. 0030	PM LOGCAP-PLANS Event Plan Conversions	FFP
T.O. 0031	OFFICE OF SECRETARY OF DEFENSE Iraqi Oil Field PLAN - Classified SOW	CPFF
T.O. 0032	PM LOGCAP-PLANS Contract Year 2-Update the LOGCAP Worldwide Management & Staffing Plan (WMSP); Establish and maintain a Program Management Office (PMO) at the contractor's facilities not to exceed 3 manyears of effort; and Establish and Maintain a Worldwide Vendor Database	FFP
T.O. 0033	Jordan-Base Camp Operations - The set-up and operation of all housing and logistics to sustain task force personnel.	CPAF
T.O. 0034	HQ, CFLCC Base Camp Operations @ the Sea Port of Debarcation (SPOD) in Kuwait - The set-up and operation of all housing and logistics to sustain task force personnel.	CPAF
T.O. 0035	HQ, CFLCC Site 5 B-I, Kuwait Ballparks (DFAC, MWR, Laundry Services) - The set-up and operation of stated logistics to sustain task force personnel.	CPAF
T.O. 0036	HQ, CFLCC Base Camp Operations @ Airport of Debarcation (APOD) in Kuwait - The set-up and operation of all housing and logistics to sustain task force personnel.	CPAF
T.O. 0037	NOT USED	N/A
T.O. 0038	HQ, CFLCC Sites 5 J-O, Kuwait Ballparks (Limited Base Camp Services) - The set-up and operation of designated logistics to sustain task force personnel.	CPAF
T.O. 0039	EUCOM Turkey - ADVANCE Party - A PDSS to plan and coordinate for stated mission.	CPAF
T.O. 0040	EUCOM Turkey-Logistical Supply Line Services and Locations - The set-up and operation of all housing and logistics to sustain task force personnel.	CPAF

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T.O. 0042	OFFICE OF SECRETARY OF DEFENSE Pre-Position Equipment & Personnel /Iraqi Oil Field Response Teams (Classified SOW-OSD)	C/TYPE CPFF
T.O. 0043	HQ, CFLCC Theater Transportation Mission-Logistic Supply Line Operations North from Kuwait into Iraq.	CPAF
T.O. 0044	OFFICE OF SECRETARY OF DEFENSE Office of Reconstruction & Humanitarian Assistance (ORHA)-OSD; Life Support Services - The providing of Life Support Services to OSD personnel who were/are charged with monitoring and managing the execution of the ORHA/OCPA mission.	CPAF
T.O. 0045	HQ, CFLCC Logistics Support Element in SWA - Life Support Services for the AMC-Forward/LSE SWA Office. The set-up and operation of all housing and logistics to sustain task force personnel.	CPFF
T.O. 0046	HQ, CFLCC Enemy Prisoner of War (EPW) Camps - The constructing and managing of EPW base camps...not, however, the guarding of EPWs.	CPAF
T.O. 0047	CJTF180-CJ8K2 Site 1 - Year 2 Base Operations, ARCENT Force Provider - The second year of Task Order 0006.	CPAF
T.O. 0048	HQ, CFLCC Vehicle Repair Services	CPAF
T.O. 0049	HQ, CFLCC Enemy Prisoner of War (EPW) Camps - The constructing and managing of EPW base camps...not, however, the guarding of EPWs.	CPAF
T.O. 0050	HQ, CFLCC Bulk Fuel Mission	CPFF
T.O. 0051	MARCENT, Djibouti Djibouti SWAHuts (Southwest Asia Huts) - The construction of Temporary Housing Structures for task force personnel.	CPFF
T.O. 0052	CECOM Transportation/Motor Pool Operations f/GECOM	CPFF
TO 0053	CTKF180-CJ8K2 Life Support Services at the Afgani Water Works Site - The providing of Life Support Services of task force personnel at the Afgani Waterworks location.	CPAF
TO 0054	HQ, CFL33 Life Support Services at Forward Operating Base (FOB) 195 Site in Afghanistan	CPAF

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Action	<u>Customer</u>	<u>Contract Type</u>	<u>C/TYPE</u>
T.O. 0055	Defense Intelligence Agency/Iraq Survey Group (DIA/ISG) Site Visit - A PDSS to plan and coordinate for stated mission.	DIA	FFP/CR
TO 0056	Life Support Services to the Defense Intelligence Agency/Iraq Survey Group (DIA/ISG) - The providing of Life Support Services for task force personnel in Iraq.	DIA	CPAF
TO 0057	Logistics Support Activity (LSA)-Cedar II and Adder - The set-up and operation of a standard LSA in Iraq.	HQ, CFL33	CPAF
TO 0058	Site 5 T-Retrograde - The repair and relocation of vehicles and equipment to designated locations.	HQ, CFL33	CPAF
TO 0059	V Corps - The set-up and operation of all housing and logistics to sustain task force personnel.	HQ, CFL33	CPAF
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Action	Customer Description	Effective Date	Obligated Value	Obligated Value	Obligated Value
1.0001	PM LOGCAP.PLANS Update the LOGCAP Worldwide Management & Staffing Plan (WMSP); Establish and maintain a Prograth Management Office (PMO) at the contractor's facilities; Not to exceed 3 manyears of effort; and Establish and Maintain a Worldwide Vendor Database.		Operation Enduring Freedom	Operational Iraqi Freedom	Other LOGCAP Task Orders
1.0002	PM LOGCAP.PLANS Airland CLIN 0008 (Travel) - Allows for KBR personnel to travel to varied locations in support of their contractual obligations.	21-Dec-01			\$383,416.00
1.0003	PM LOGCAP.PLANS SIP Visit to Afghanistan/Uzbekistan - A pre-deployment site survey (PDSS) to plan and coordinate for stated mission.	14-Jan-02			\$45,000.00
1.0004	HQ, CFCUCC				
1.0005	EUCOM				
1.0006	Site Visit to Eastern Europe (Republic of Georgia) - A PDSS to plan and coordinate for stated mission.	6-Mar-02			\$3,061.55
1.0007	MARFORPAC				
1.0008	Consequence MGMT Plan - Prepare Plan and validate the Plan by conducting and participating in an EXERCISE.	29-Mar-02			\$211,000.00
1.0009	CJTF180-CJ8K2 Uzbekistan-Based Camp Operations - The set-up and operation of all housing and logistics to sustain task force personnel.	19-Apr-02			\$18,717,000.00
1.0010	EUCOM				
1.0011	Republic of Georgia -Phase II, Train Georgian Troops	17-May-02			\$1,892,323.00
1.0012	PM LOGCAP.PLANS				
1.0013	LOGCAP Integration to Support Combined Arms Support Command (CASCOM) at CSSSBL (Combat Service Support Battle Lab), Ft Lee, VA	1-Jun-02			\$14,912.00
1.0014	CJTF180-CJ8K2 Uzbekistan Sealants (Southeast Asia Huts) - The construction of temporary housing structures for task force personnel.	31-May-02			\$3,993,830.00
1.0015	EUCOM				
1.0016	Georgia - Phase IIIa, Train Georgian Troops	21-Jun-02			\$1,281,886.00
1.0017	PM LOGCAP.PLANS				
1.0018	Logistics Support Element (LSE) Contingency Support Plan Update	15-Aug-02			\$60,519.00
1.0019	FORSCOM				
1.0020	LOGCAP Integrator assigned to support 1 Corps G-4 at Fort Lewis, WA	15-Aug-02			\$120,463.00

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Action	Customer Description	Effective Date	Obligated Value	Obligated Value	Obligated Value
3.0012	C.ITF180-CIRK2 Program AFR-Base Camp Operations - The set-up and operation of all housing and logistics to sustain task force personnel.	19-Aug-02	\$38,800,000.00		Other LOGCAP Task Orders
3.0013	C.ITF180-CIRK2 Kandahar-Based Camp Operations - The set-up and operation of all housing and logistics to sustain task force personnel.	20-Sep-02	\$13,300,113.00		Operation Iraqi Freedom
					Operation Enduring Freedom

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Action	Customer Description	Effective Date	Obligated Value	Obligated Value	Other LOGCAP Task Order
1.0n15	MARCENT; Dibouti Oilfield-Base Camp Operations - The set-up and operation of all housing and logistics to sustain task force personnel.	23-Aug-02	\$28,000,000.00	\$28,000,000.00	Operation Enduring Freedom
1.0n16	Force Provider - Ft. Polk Transition - The fulltime operation, training, and maintenance of the Force Provider Module at Ft Polk, LA	26-Aug-02	\$530,001.73	\$530,001.73	PM LOGCAP PLANS
1.0n17	XVIII ABN CORP & FT. BRAGG, NC Multinational Forces and Observers (MFO) Site Visit - A PDSS to plan and coordinate for stated mission.	17-Oct-02	\$19,423.00	\$19,423.00	PM LOGCAP PLANS
1.0n18	Ammo Outload Plan in Support of Ammunition Plants assigned in the Joint Munitions Command-Rock Island, IL	27-Sep-02	\$120,205.00	\$120,205.00	PM LOGCAP PLANS
1.0n19	Force Provider Plan Update	30-Sep-02	\$67,200.00	\$67,200.00	PM LOGCAP PLANS
1.0n20	Interners/Resettlement Camp Plan Update	27-Sep-02	\$60,023.00	\$60,023.00	PM LOGCAP PLANS
1.0n21	Stryker/Brigade Combat Team Support Plan Update	27-Sep-02	\$50,120.00	\$50,120.00	PM LOGCAP PLANS
1.0n22	Region 27 Plan Update	27-Sep-02	\$70,200.00	\$70,200.00	PM LOGCAP PLANS
1.0n23	Inland Petroleum Distribution System (IPDS) Plan Update	27-Sep-02	\$50,148.00	\$50,148.00	PM LOGCAP PLANS
1.0n24	Site visit - Kuwait - A PDSS to plan and coordinate for stated mission.	18-Sep-02	\$1,023.00	\$1,023.00	HQ, CFLGCC
1.0n25	Not Used		\$0.00	\$0.00	
1.0n26	Eastern Europe/Turkey-Site Visit/Planners/Planning Cell : A PDSS to plan and coordinate for stated mission; assigned LOGCAP Planners to USAREUR-G4; and establish Planning Cell at contractor's site in Houston, TX	25-Sep-02	\$68,745.00	\$68,745.00	EUICOM
1.0n27	Arifjan-Base Camp Operations - The set-up and operation of all housing and logistics to sustain task force personnel.	10-Oct-02	\$38,900,000.00	\$38,900,000.00	HQ, CFLGCC

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				Operation Enduring Freedom	Operation Iraqi Freedom	Other LOGCAP Task Orders
01201	FOREIGN MILITARY SALES (FMS)	Republic of Georgia - Phase III B-E, Train Georgian Troops	18-Oct-02	\$11,880,700.00		

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				Operation Enduring Freedom	Other LOGCAP Task Orders
00020	HQ, CFLCC LOGCAP Interdiction Task Force in Support of the contingency operations.	29-Sep-02	\$189,414.00		
00021	PM LOGCAP PLANS Event Plan Conversions	30-Sep-02			\$302,000.00
00022	OFFICE OF SECRETARY OF DEFENSE Iraqi Oil Field PLAN - Classified SOW	15-Nov-02			\$1,000,000.00
Contract Year 2 (Indicate the LOGCAP Worldwide Management & Staffing Plan (MMSP); Establish and maintain a Program Management Office (PMO) at the contractor's facilities not to exceed 3 manyears of effort; and Establish and Maintain a Worldwide Vendor Database		13-Dec-02			\$600,413.00
00023	HQ, CFLCC Jordan Base Camp Operations - The set-up and logistics to sustain task force personnel.	24-Dec-02			\$39,347,225.00
00024	HQ, CFLCC Ras Camp Operations @ the Sea Port of Deharkalun (SPOD) in Kuwait - The set-up and operation of all housing and logistics to sustain task force personnel.	30-Dec-02			\$84,000,000.00
00025	HQ, CFLCC Site 5, Ft. Kuwait Railparks (DEAC, MMR, Laundry Services) - The set-up and operation of stated logistics to sustain task force personnel.	8-Jan-03			\$10,000,000.00
00026	HQ, CFLCC Ras Camp Operations @ Airport of Deharkalun (APOD) in Kuwait - The set-up and operation of all housing and logistics to sustain task force personnel	6-Jan-03			\$105,000,000.00
00027		NOT USED			\$0.00
00028	HQ, CFLCC Sites 5,1-0, Kuwait Ballmarks (Limited Base Camp Services) - The set-up and operation of designated logistics to sustain task force personnel.	6-Feb-03			\$15,000,000.00
00029	EUCOM Turkey - ADVANCE Party - A PDSS to plan and coordinate for stated mission.	29-Jan-03			\$196,225.00
00030	EUCOM Turkey-Logistical Supply Line Services and Locations - The set-up and operation of all housing and logistics to sustain task force personnel.	31-Jan-03			\$60,000,000.00

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Action	Customer	Effective Date	Obligated Value	Obligated	Obligated Value
	Description				
1.001	Site RP -Coalition (British) Life Support (Base Camp Operations) » A PDSS to plan and coordinate the stated mission.	10-Feb-03	\$2,108,893.00		

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Action	Customer Description	Effective Date	Obligated Value	Obligated	Obligated Value
O. mna2	OFFICE OF SECRETARY OF DEFENSE Pre-Position Equipment & Personnel /Iraqi Oil Field Response Teams (Classified SOW/OSD)	14-Feb-03	Operation Enduring Freedom	Operational/Hdqrs Freedom	Other LOGCAP Task Orders
O. mna3	Theater Transportation Mission-Logistic Supply Line Operations, North from Kuwait into Iraq.	21-Feb-03		\$37,500,000.00	
O. mna4	Office of Reconstruction & Humanitarian Assistance (ORHA)-OSD: Life Support Services - The providing of Life Support Services to OSD personnel who were/are charged with monitoring and managing the execution of the ORHA/OCPA mission.	6-Mar-03		\$92,000,000.00	
O. mna5	Logistics Support Element in SWA - Life Support Services for the AMC/Forward/LSE SWA Office. The set-up and operation of all housing and logistics to sustain task force personnel.	31-Jan-03		\$170,000,000.00	
O. mna6	HQ, CFLCC CJTF-180-C.IBK2			\$2,479,795.00	
O. mna7	Prisoner of War (EPW) Camps - The constructing and managing of EPW base camps...not, however, the guarding of EPWs.	22-Mar-03		\$25,000,000.00	
O. mna8	Site 1 - Year 2 Base Operations, ARGENT Force Provider - The second year of Task Order #MO6.	18-Apr-03	\$2,864,328.00		
O. mna9	HQ, CFLCC Vehicle Repair Services	1-Apr-03		\$1,887,153.00	
O. mna10	EPW Prisoner of War (EPW) Camps - The constructing and managing of EPW base camps...not, however, the guarding of EPWs.	29-Mar-03		\$3,211,000.00	
O. mna11	HQ, CFLCC Bulk Fuel Mission	1-Apr-03		\$2,000,000.00	
O. mna12	Marcent, Djibouti North Southwest Asia Huts). The construction of temporary housing structures for task force personnel.	6-Apr-03	\$101,230.00		
O. mna13	CECOM Transportation/Motor Pool Operations f/CECOM	10-Apr-03		\$10,000.00	
O. mna14	Life Support Services at the Argani Water Works Site - The providing of Life Support Services of task force personnel at the Afghani Waterworks location.	17-Apr-03		\$10,000,000.00	
O. mna15	HQ, CFL33 Life Support Services at Forward Operating Base (FOB) 195 Site in Afghanistan	7-May-03		\$3,500,000.00	

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Action	Customer	Description	Contract Type
T.O. 0001		PM LOGCAP-PLANS Update the LOGCAP Worldwide Management & Staffing Plan (WMSP); Establish and maintain a Program Management Office (PMO) at the contractor's facilities not to exceed 3 manyears of effort; and Establish and Maintain a Worldwide Vendor Database.	FFP
T.O. 0002		PM LOGCAP-PLANS Award GLIN 0008 (Travel) - Allows for KBR personnel to travel to varied locations in support of their contractual obligations.	COST
T.O. 0003	HQ, CFLCC	Site Visit to Afghanistan/Uzbekistan - A pre-deployment site survey (PDSS) to plan and coordinate for stated mission.	CPFF
T.O. 0004	EUCOM	Site Visit to Eastern Europe (Republic of Georgia) - A PDSS to plan and coordinate for stated mission.	CPFF
T.O. 0005	MARFORPAC	Consequence MGMT Plan - Prepare plan and validate the plan by conducting and participating in an EXERCISE, CJTF180-CJRK2	CPFF
T.O. 0006		Uzbekistan Base Camp Operations - The set-up and operation of all housing and logistics to sustain task force personnel.	CFAF
T.O. 0007	EUCOM	Republic of Georgia - Phase II, Train Georgian Troops	CPFF
T.O. 0008		LOGCAP Integrator to support Combined Arms Support Command (CASCOM) at CSSSBL (Combat Service Support Battle Lab), Ft Lee, VA	FFP
T.O. 0009		Uzbekistan SealHUTs (Southeast Asia Huts) - The construction of temporary housing structures for task force personnel.	CFAF
T.O. 0010	EUCOM	Georgia - Phase IIIa, Train Georgian Troops	CFAF
T.O. 0011		PM LOGCAP-PLANS Logistics Support Element (LSE) Contingency Support Plan Update	FFP
T.O. 0012	FORSCOM	LOGCAP Integrator assigned to support I Corps G-4 at Fort Lewis, WA	FFP

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Action	Customer Description	Contract Type
T.O. 0013	Bagram ARB:Base Camp Operations • The set-up and operation of all housing and logistics to sustain task force personnel.	C/TYPE CPAF
T.O. 0014	Kandahar-Base Camp Operations • The set-up and operation of all housing and logistics to sustain task force personnel.	CPAF

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Action	Customer	Description	Contract Type
T.O. 0015	MERCENT, Djibouti	Djibouti Base Camp Operations - The set-up and operation of all housing and logistics to sustain task force personnel.	C/TYPE CPAF
T.O. 0016	Force Provider - Ft. Polk Transition	The fulltime operation, training, and maintenance of the Force Provider Module at Ft Polk, LA	CPFF
T.O. 0017	Multinational Force and Observers (MFO) Site Visit	A PDSS to plan and coordinate for stated mission.	CPFF
T.O. 0018	Ammo Offload Plan in support of Ammunition Plants assigned to the Joint Munitions Command-Rock Island, IL	PM LOGCAP-PLANS	FFF
T.O. 0019	Force Provider Plan Update	PM LOGCAP-PLANS	FFF
T.O. 0020	Internee/Resettlement Camp Plan Update	PM LOGCAP-PLANS	FFF
T.O. 0021	StrykerBrigade Combat Team Support Plan Update	PM LOGCAP-PLANS	FFF
T.O. 0022	Region 27 Plan Update	PM LOGCAP-PLANS	FFF
T.O. 0023	Inland Petroleum Distribution System (IPDS) Plan Update	PM LOGCAP-PLANS	FFF
T.O. 0024	HQ, CFLC	HQ, CFLC	N/A
T.O. 0025	Site visit - Kuwait - A PDSS to plan and coordinate for stated mission.	CPFF	
T.O. 0026	Eastern Europe/Turkey-Site Visit/Planners/planning Cell - A PDSS to plan and coordinate for stated mission assigned LOGCAP Planners to USAREUR-G4; and establish Planning Cell at contractor's site in Houston, TX	CPFF	
T.O. 0027	Arifjan Base Camp Operations - The set-up and operation of all housing and logistics to sustain task force personnel.	CPAF	

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Action	Customer Description	Contract Type
T.O. M028	FOREIGN MILITARY SALES (FMS) Republic of Georgia - Phase III BE, Train Georgian Troops	C/TYPE CPAF

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Action	Customer Description	Contract Type C/TYPE
T.O. 0029	LOGCAP Integrator assigned to CFLCC in South West Asia (SWA) in support of the contingency operations.	FFF
T.O. 0030	PM LOGCAP PLANS Event Plan Conversions	FFF
T.O. 0031	OFFICE OF SECRETARY OF DEFENSE Iraq Oil Field PLAN - Classified SOW	CPFF
T.O. 0032	Contract Year 2: Update the LOGCAP Worldwide Management & Staffing Plan (WMSPI); Establish and maintain a Program Management Office (PMO) at the contractor's facilities not to exceed 3 manyears of effort; and Establish and Maintain a Worldwide Vendor Database	FFF
T.O. 0033	Jordan Base Camp Operations - The set-up and operation of all housing and logistics to sustain task force personnel.	CPAF
T.O. 0034	Base Camp Operations @ the Sea Port of Debarah (APOD) in Kuwait - The set-up and operation of all housing and logistics to sustain task force personnel.	CPAF
T.O. 0035	Site 5 B-I, Kuwait Railparks (DFAC, MWR, Laundry Services) - The set-up and operation of stated logistics to sustain task force personnel.	CPAF
T.O. 0036	Base Camp Operations @ Airport of Debarah (APOD) in Kuwait - The set-up and operation of all housing and logistics to sustain task force personnel.	CPAF
T.O. 0037	NOT USED	N/A
T.O. 0038	Sites 5 J-O, Kuwait Railparks (Limited Base Camp Services) - The set-up and operation of designated logistics to sustain task force personnel.	CPAF
T.O. 0039	Turkey- ADVANCE Party - APDSS to plan and coordinate for stated mission.	CPAF
T.O. 0040	Turkey-Logistical Supply Line Services and Logistics - The set-up and operation of all housing and logistics to sustain task force personnel.	CPAF

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Action	Customer	Description	Contract
			Type
T.O. 0041	HQ_CELCC	Site 5P - Coalition (British) Life Support (Base Camp Operations) - A PDSS to plan and coordinate for stated mission.	C/TYFE
			CPFF

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Action	Customer	Description	Type	Contract
T.O. 0002	OFFICE OF SECRETARY OF DEFENSE	Pre-Position Equipment & Personnel/Iraq Oil Field Response Teams (Classified SOW/OSD)	C/TYPE CPFF	
T.O. 0003	HQ, CFLC/C	Theater Transportation Mission/Logistic Supply Line Operations North from Kuwait into Iraq.	CPAF	
T.O. 0004	OFFICE OF SECRETARY OF DEFENSE	Office of Reconstruction & Humanitarian Assistance (ORHA)-OSD; Life Support Services - The providing of Life Support Services to OSD personnel who were charged with monitoring and managing the execution of the ORHA/OCPA mission.	CPAF	
T.O. 0005	HQ, CFLC/C	Logistics Support Element in SWA - Life Support Services for the AMC-Forward/SE SWA Office, The set-up and operation of all housing and logistics to sustain task force personnel.	CPFF	
T.O. 0006	HQ, CFLC/C	Enemy Prisoner of War (EPW) Camps - The constructing and managing of EPW base camps...not, however, the guarding of EPWs.	CPAF	
T.O. 0007	CITE180-CJAK2	Site 1 - Year 2 Base Operations, ARCENT Force Provider - The second year of Task Order none.	CPAF	
T.O. 0008	HQ, CFLC/C Vehicle Repair Services	Site 2 - Year 2 Base Operations, ARCENT Force Provider - The second year of Task Order none.	CPAF	
T.O. 0009	HQ, CFLC/C	Enemy Prisoner of War (EPW) Camps - The constructing and managing of EPW base camps...not, however, the guarding of EPWs.	CPAF	
T.O. 0010	HQ, CFLC/C Bulk Fuel Mission	Dihouti SMAHills (Southwest Asia Huts) - The construction of Temporary Housing Structures for task force personnel.	CPFF	
T.O. 0052	CECOM	Transportainy/Motor Pool Operations /CECOM	CPFF	
T.O. 0053	CTKF180-CJRK2	Life Support Services at the Afghani Water Works Site - The providing of Life Support Services of task force personnel at the Afghani Waterworks location.	CPAF	
T.O. 0054	HQ, CFLC/3	Life Support Services at Forward Operating Base (FOB) 195 Site in Afghanistan	CPAF	

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DIA/NSA/DO/PA/CR/CPAF

Action	Customer	Description	Contract Type
T.O. 0055	DIA	Defense Intelligence Agency/Iraq Survey Group (DIA/ISG) Site Visit - A PDSS to plan and coordinate for stated mission.	FFP/CR
TO 0056	DIA	Life Support Services to the Defense Intelligence Agency/Iraq Survey Group (DIA/ISG) - The providing of Life Support Services for task force personnel in Iraq.	CPAF
TO 0057	HQ, CFL33	Logistics Support Activity (LSA)-Cedar II and Adder - The set-up and operation of a standard LSA in Iraq.	CPAF
TO 0058	HQ, CFL33	Site 5 T - Retrograde - The repair and relocation of vehicles and equipment to designated locations.	CPAF
TO 0059	HQ, CFL33	V Corps - The set-up and operation of all housing and logistics to sustain task force personnel.	CPAF
TOTALS			